Application of SOUTHERN CALIFORNIA GAS)
COMPANY for authority to update its gas revenue)
requirement and base rates)
effective January 1, 2019 (U 904-G))
Application No. 17-10	
Exhibit No · (SCG-22-WP)	

WORKPAPERS TO PREPARED DIRECT TESTIMONY OF DENITA A. WILLOUGHBY ON BEHALF OF SOUTHERN CALIFORNIA GAS COMPANY

BEFORE THE PUBLIC UTILITIES COMMISSION OF THE STATE OF CALIFORNIA

OCTOBER 2017



2019 General Rate Case - APP INDEX OF WORKPAPERS

Exhibit SCG-22-WP - SUPPLY MANAGEMENT & SUPPLIER DIVERSITY

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Overall Summary For Exhibit No. SCG-22-WP

Area: SUPPLY MANAGEMENT & SUPPLIER DIVERSITY

Witness: Denita A. Willoughby

Description
Non-Shared Services
Shared Services
Total

In 2016 \$ (000) Incurred Costs						
Adjusted-Recorded Adjusted-Forecast						
2016	2017	2018	2019			
17,058	19,941	15,186	16,203			
493	520	520	520			
17.551	20.461	15.706	16.723			

Area: SUPPLY MANAGEMENT & SUPPLIER DIVERSITY

Witness: Denita A. Willoughby

Summary of Non-Shared Services Workpapers:

Description

A. CATEGORY MANAGEMENT

B. INVENTORY MANAGEMENT

C. SUPPLIER DIVERSITY

D. OFFICE SERVICES

Total

	In 2016 \$ (000) Incurred Costs								
Adjusted- Recorded	Adjusted-Forecast								
2016	2017	2018	2019						
2,524	4,042	-813	-1,200						
11,361	11,938	11,938	13,342						
687	1,051	1,151	1,151						
2,486	2,910	2,910	2,910						
17,058	19,941	15,186	16,203						

In 2016\$ (000) Incurred Costs

Area: SUPPLY MANAGEMENT & SUPPLIER DIVERSITY

Witness: Denita A. Willoughby

Category: A. CATEGORY MANAGEMENT

Workpaper: VARIOUS

Summary for Category: A. CATEGORY MANAGEMENT

	Adjusted-Recorded		Adjusted-Forecast	
	2016	2017	2018	2019
Labor	2,011	2,570	2,334	2,321
Non-Labor	511	1,472	-3,147	-3,521
NSE	0	0	0	0
Total	2,522	4,042	-813	-1,200
FTE	22.6	26.9	21.4	21.3
Workpapers belonging t	o this Category:			
2SS004.000 PROCURE	EMENT			
Labor	1,389	1,890	1,654	1,641
Non-Labor	36	886	-3,733	-4,107
NSE	0	0	0	0
Total	1,425	2,776	-2,079	-2,466
FTE	15.0	19.9	14.4	14.3
2SS005.000 SUPPLIEF	REXCELLENCE			
Labor	645	680	680	680
Non-Labor	467	586	586	586
NSE	0	0	0	0
Total	1,112	1,266	1,266	1,266
FTE	7.3	7.0	7.0	7.0
2SS008.000 PSEP POI	RTFOLIO MGMT			
Labor	-23	0	0	0
Non-Labor	8	0	0	0
NSE	0	0	0	0
Total	-15	0	0	0
FTE	0.3	0.0	0.0	0.0

Beginning of Workpaper 2SS004.000 - PROCUREMENT

Area: SUPPLY MANAGEMENT & SUPPLIER DIVERSITY

Witness: Denita A. Willoughby

Category: A. CATEGORY MANAGEMENT
Category-Sub 1. CATEGORY MANAGEMENT
Workpaper: 2SS004.000 - PROCUREMENT

Activity Description:

These cost centers provide procurement services for all departments of SoCalGas.

Forecast Explanations:

Labor - 5-YR Average

The five year average was selected as the baseline methodology. This was selected as the best representation of future cost.

Non-Labor - 5-YR Average

The five year average was selected as the baseline methodology. This was selected as the best representation of future cost.

NSE - 5-YR Average

N/A

Summary of Results:

Γ	In 2016\$ (000) Incurred Costs										
		Adjı	ısted-Recor	ded		Ad	justed-Fore	cast			
Years	2012	2013	2014	2015	2016	2017	2018	2019			
Labor	1,525	1,782	1,562	1,576	1,389	1,890	1,654	1,641			
Non-Labor	89	68	25	38	36	886	-3,733	-4,107			
NSE	0	0	0	0	0	0	0	0			
Total	1,614	1,849	1,587	1,614	1,426	2,776	-2,079	-2,466			
FTE	17.0	20.9	17.5	17.4	15.0	19.9	14.4	14.3			

Southern California Gas Company 2019 GRC - APP

Non-Shared Service Workpapers

SUPPLY MANAGEMENT & SUPPLIER DIVERSITY Area:

Witness: Denita A. Willoughby

A. CATEGORY MANAGEMENT Category: 1. CATEGORY MANAGEMENT Category-Sub: Workpaper: 2SS004.000 - PROCUREMENT

Summary of Adjustments to Forecast:

	In 2016 \$(000) Incurred Costs										
Forecast	Method	Bas	se Foreca	st	Forec	Forecast Adjustments Adjusted-Forecast					
Years	3	2017	2018	2019	2017	2018	2019	2017	2018	2019	
Labor	5-YR Average	1,567	1,567	1,567	323	87	74	1,890	1,654	1,641	
Non-Labor	5-YR Average	51	51	51	835	-3,784	-4,158	886	-3,733	-4,107	
NSE	5-YR Average	0	0	0	0	0	0	0	0	0	
Tota	I	1,618	1,618	1,618	1,158	-3,697	-4,084	2,776	-2,079	-2,466	
FTE	5-YR Average	17.6	17.6	17.6	2.3	-3.2	-3.3	19.9	14.4	14.3	

Forecast Adjustr	Forecast Adjustment Details:							
Year Adj Gro	<u>up</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj Type	<u>RefID</u>
2017 FOF-Ongoi	ing	330	262	0	592	2.3	1-Sided Adj	JPUND20170310125236210
Explanation:	FOF Group FTE and ar		• •			•		Partial year funding for 3
2017 Other		25	0	0	25	0.3	1-Sided Adj	JPUND20170307170714990
Explanation:	RESUMPT EXCLUDED					ORKLOA	D FROM TEMP	ORARY ASSIGNMENT
2017 FOF-Ongoi	ng	-32	-139	0	-171	-0.3	1-Sided Adj	JPUND20170310130148330
Explanation:	FOF GROU	JP 21 - SU	JPPLY MA	ANAGEI	MENT EFF	ICIENCIE	S	
2017 FOF-Implei	mentation	0	1,598	0	1,598	0.0	1-Sided Adj	KHART20170315123914720
Explanation:	FOF Group	101 - Imp	olementati	on cost	s to achieve	e cross or	ganizational init	iatives.
2017 FOF-Implei	mentation	0	8	0	8	0.0	1-Sided Adj	KHART20170315154559607
Explanation:	FOF Group	21 - Impl	ementatio	n costs	to achieve	cross orga	anizational initia	itives.
2017 FOF-Ongoi	ng	0	-402	0	-402	0.0	1-Sided Adj	JKLONG20170719160021753
Explanation:	FOF Group	101 - Pro	curement	Benefit	S			
2017 FOF-Ongoi	ng	0	-492	0	-492	0.0	1-Sided Adj	JKLONG20170721153556267
Explanation:	FOF Group	101 - Ga	s Storage	and Ga	s Transmis	sion Proc	urement Benefi	ts
2017 Total		323	835	0	1,158	2.3		
2018 FOF-Ongoi	na	360	203	0	563	3.0	1 Cided Adi	JPUND20170310125323503
20.0 1 O1 O11901	''9	300	203	U	505	3.0	1-Sided Adj	JE 014020170310123323303

Southern California Gas Company 2019 GRC - APP

Non-Shared Service Workpapers

Area: SUPPLY MANAGEMENT & SUPPLIER DIVERSITY

Witness: Denita A. Willoughby

Category: A. CATEGORY MANAGEMENT
Category-Sub: 1. CATEGORY MANAGEMENT
Workpaper: 2SS004.000 - PROCUREMENT

Year Adj Gro	oup	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	FTE	Adj_Type	<u>RefID</u>
Explanation:					chieve cross	•		Full year funding for 3 FTE
2018 Other		25	0	0	25	0.3	1-Sided Adj	JPUND20170307170731837
Explanation:	RESUMPT EXCLUDE					VORKLOA	AD FROM TEMP	PORARY ASSIGNMENT
2018 Other		323	0	0	323	0.0	1-Sided Adj	JPUND20170309161938967
Explanation:	Compensa	ation adju	stment for	expand	led roles in	procurem	ent to Category	Management.
2018 FOF-Ongo	oing	-621	-286	0	-907	-6.5	1-Sided Adj	JPUND20170310131256977
Explanation:	FOF GRO	UP 21 - S	SUPPLY N	//ANAGE	EMENT EFF	FICIENCIE	S	
2018 FOF-Imple		0	266	0	266	0.0	1-Sided Adj	KHART20170315124829333
Explanation:	FOF Grou	p 101 - Ir	nplementa	ition cos	ts to achiev	e cross or	ganizational init	iatives.
2018 FOF-Ongo	ing	0	-1,824	0	-1,824	0.0	1-Sided Adj	JKLONG20170719160051363
Explanation:	FOF Grou	p 101 - P	rocureme	nt Benef	fits			
2018 FOF-Ongo	oing	0	-2,143	0	-2,143	0.0	1-Sided Adj	JKLONG20170721153624323
Explanation:	FOF Grou	p 101 - G	as Storag	e and G	as Transmi	ssion Prod	curement Benefi	ts
2018 Total		87	-3,784	0	-3,697	-3.2		
2019 Other		25	0	0	25	0.3	1-Sided Adj	JPUND20170307170750493
Explanation:	RESUMP1 EXCLUDE					VORKLOA	AD FROM TEMP	PORARY ASSIGNMENT
2019 FOF-Imple	ementation	0	14	0	14	0.0	1-Sided Adj	KHART20170315154751150
Explanation:	FOF Group	p 21 - Im	plementat	ion cost	s to achieve	cross org	anizational initia	atives.
2019 Other		323	0	0	323	0.0	1-Sided Adj	JPUND20170309162002917
Explanation:	Compensa	ation adju	stment for	expand	led roles in	procurem	ent to Category	Management.
2019 FOF-Ongo	oing	361	203	0	564	3.0	1-Sided Adj	JPUND20170310125712117
Explanation:	FOE Crau	101 0	nacina co	oto to o	objeve erece	organiza	tional initiatives	Partial year funding for 3

Area: SUPPLY MANAGEMENT & SUPPLIER DIVERSITY

Witness: Denita A. Willoughby

Category: A. CATEGORY MANAGEMENT
Category-Sub: 1. CATEGORY MANAGEMENT
Workpaper: 2SS004.000 - PROCUREMENT

Year Adj Gro	<u>oup</u>	Labor	<u>NLbr</u>	NSE	<u>Total</u>	FTE	Adj_Type	<u>RefID</u>
2019 FOF-Ongo	ing	-635	-316	0	-951	-6.6	1-Sided Adj	JPUND20170310131357997
Explanation:	FOF GRO	UP 21 - S	SUPPLY I	MANAGE	MENT EFF	ICIENCIE	S	
2019 FOF-Ongo	ping	0	-1,865	0	-1,865	0.0	1-Sided Adj	JKLONG20170719160118050
Explanation:	FOF Group	p 101 - P	rocureme	nt Benef	its			
2019 FOF-Ongo	ping	0	-2,194	0	-2,194	0.0	1-Sided Adj	JKLONG20170721153648170
Explanation:	FOF Group	p 101 - G	as Storaç	ge and G	as Transmis	ssion Proc	curement Benef	its
2019 Total		74	-4,158	0	-4,084	-3.3		

Area: SUPPLY MANAGEMENT & SUPPLIER DIVERSITY

Witness: Denita A. Willoughby

Category: A. CATEGORY MANAGEMENT
Category-Sub: 1. CATEGORY MANAGEMENT
Workpaper: 2SS004.000 - PROCUREMENT

Determination of Adjusted-Recorded (Incurred Costs):

	2012 (\$000)	2013 (\$000)	2014 (\$000)	2015 (\$000)	2016 (\$000)
Recorded (Nominal \$)*					
Labor	1,197	1,425	1,281	1,335	1,345
Non-Labor	86	67	25	38	36
NSE	0	0	0	0	0
Total	1,283	1,492	1,306	1,373	1,381
FTE	14.6	17.9	15.0	15.0	14.1
djustments (Nominal \$) **					
Labor	0	0	0	-11	-152
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	0	0	0	-11	-152
FTE	0.0	0.0	0.0	0.0	-1.3
Recorded-Adjusted (Nomina	al \$)				
Labor	1,197	1,425	1,281	1,324	1,193
Non-Labor	86	67	25	38	36
NSE	0	0	0	0	0
Total	1,283	1,492	1,306	1,362	1,229
FTE	14.6	17.9	15.0	15.0	12.8
acation & Sick (Nominal \$)				
Labor	192	237	209	214	196
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	192	237	209	214	196
FTE	2.4	3.0	2.5	2.5	2.2
scalation to 2016\$					
Labor	136	120	72	38	0
Non-Labor	2	1	0	0	0
NSE	0	0	0	0	0
Total	139	121	72	38	0
FTE	0.0	0.0	0.0	0.0	0.0
Recorded-Adjusted (Consta	ant 2016\$)				
Labor	1,525	1,782	1,562	1,576	1,389
Non-Labor	89	68	25	38	36
NSE	0	0	0	0	0
Total	1,614	1,849	1,587	1,614	1,426
FTE	17.0	20.9	17.5	17.5	15.0

^{*} After company-wide exclusions of Non-GRC costs

^{**} Refer to "Detail of Adjustments to Recorded" page for line item adjustments

Area: SUPPLY MANAGEMENT & SUPPLIER DIVERSITY

Witness: Denita A. Willoughby

Category: A. CATEGORY MANAGEMENT
Category-Sub: 1. CATEGORY MANAGEMENT
Workpaper: 2SS004.000 - PROCUREMENT

Summary of Adjustments to Recorded:

	In Nominal \$ (000) Incurred Costs									
	Years	2012	2013	2014	2015	2016				
Labor		0	0	0	-11	-152				
Non-Labor		0	0	0	0	-0.089				
NSE		0	0	0	0	0				
	Total	0	0		-11	-152				
FTE		0.0	0.0	0.0	0.0	-1.3				

Detail of Adjustments to Recorded:

<u>Year</u>	Adj G	Group_	<u>Labor</u>	<u>NLbr</u>	NSE	<u>FTE</u>	<u>Adj Type</u>	<u>RefID</u>
2012 Tota	al		0	0	0	0.0		
2013 Tota	al		0	0	0	0.0		
2014 Tota	al		0	0	0	0.0		
2015	Aliso)	-4	0	0	0.0	1-Sided Adj	JPUND20161121111708973
Explanat	ion:	ALISO C	ANYON II	NCIDEN	Γ - excl	ude c	osts & associated FTEs. 300775156 We	llhead Leak.
2015	Aliso)	-7	0	0	0.0	1-Sided Adj	JPUND20161121112111203
Explanat	ion:	ALISO C	ANYON II	NCIDEN	Γ - excl	ude c	osts & associated FTEs. 300775156 We	llhead Leak.
2015 Tota	al		-11	0	0	0.0		
2016	Aliso)	-3	0	0	0.0	1-Sided Adj	JPUND20161121111751527
Explanat	ion:	ALISO C	ANYON II	NCIDEN	Γ - excl	ude c	osts & associated FTEs. 300775156 We	llhead Leak.
2016	Aliso)	-122	0	0	-1.3	1-Sided Adj	JPUND20161121112145627
Explanat	ion:	ALISO C	ANYON II	NCIDEN	Γ - excl	ude c	osts & associated FTEs. 300775156 We	llhead Leak.
2016	Othe	er	-27	0	0	0.0	CCTR Transf To 2200-2352.000	JPUND20170221145415710
Explanat							ARS MISALLOCATED IN SAP DUE TO 2200-2352.	MYTIME COST CENTER
2016 Tota	al		-152	0	0	-1.3		

Beginning of Workpaper 2SS005.000 - SUPPLIER EXCELLENCE

Area: SUPPLY MANAGEMENT & SUPPLIER DIVERSITY

Witness: Denita A. Willoughby

Category: A. CATEGORY MANAGEMENT
Category-Sub 1. CATEGORY MANAGEMENT

Workpaper: 2SS005.000 - SUPPLIER EXCELLENCE

Activity Description:

Supplier Excellence was created in 2013 to provide company wide supply management support such as procurement analytics and reporting, process improvement study, supply chain and sustainability, and supplier relationship management. The Smaller Contract Opportunity Realization Effort (SCORE) is also managed from this cost center and related outreach.

Forecast Explanations:

Labor - 5-YR Average

The five year average was selected as the baseline methodology. This was selected as the best representation of future cost.

Non-Labor - 5-YR Average

The five year average was selected as the baseline methodology. This was selected as the best representation of future cost.

NSE - 5-YR Average

N/A

Summary of Results:

[In 2016\$ (000) Incurred Costs											
		Ad	Adjusted-Forecast										
Years	2012	2013	2014	2017	2018	2019							
Labor	362	635	758	895	645	680	680	680					
Non-Labor	34	545	410	1,099	467	586	586	586					
NSE	0	0	0	0	0	0	0	0					
Total	396	1,180	1,168	1,994	1,113	1,266	1,266	1,266					
FTE	2.9	6.6	7.8	9.0	7.4	7.0	7.0	7.0					

Area: SUPPLY MANAGEMENT & SUPPLIER DIVERSITY

Witness: Denita A. Willoughby

Category: A. CATEGORY MANAGEMENT Category-Sub: 1. CATEGORY MANAGEMENT

Workpaper: 2SS005.000 - SUPPLIER EXCELLENCE

Summary of Adjustments to Forecast:

			In 201	6 \$(000) li	ncurred Co	sts				
Forecast	t Method	Base Forecast			Forec	ast Adjust	tments	Adjusted-Forecast		
Years	Years		2018	2019	2017	2018	2019	2017	2018	2019
Labor	5-YR Average	659	659	659	21	21	21	680	680	680
Non-Labor	5-YR Average	511	511	511	75	75	75	586	586	586
NSE	5-YR Average	0	0	0	0	0	0	0	0	0
Tota	I	1,170	1,170	1,170	96	96	96	1,266	1,266	1,266
FTE	5-YR Average	6.7	6.7	6.7	0.3	0.3	0.3	7.0	7.0	7.0

Forecast Adjustment Details:

rorecas	t Aujustii	nent Detail	5.						
<u>Year</u>	Adj Grou	<u>up</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj Type	<u>ReflD</u>
2017 Ot	ther		21	0	0	21	0.3	1-Sided Adj	JPUND20170307170215097
Explana	ition:	RESUMPT EXCLUDE					KLOAD F	ROM TEMPOR	ARY ASSIGNMENT
2017 Ot	ther		0	75	0	75	0.0	1-Sided Adj	JPUND20170310132034703
Explana	ition:	IBIS SOFT	WARE SU	JBSCRIP	TION				
2017 To	tal		21	75	0	96	0.3		
2018 Ot	ther		21	0	0	21	0.3	1-Sided Adj	JPUND20170307170255333
Explana	ition:	RESUMPT EXCLUDE					KLOAD F	ROM TEMPOR	ARY ASSIGNMENT
2018 Ot	ther		0	75	0	75	0.0	1-Sided Adj	JPUND20170310132052520
Explana	ition:	IBIS SOFT	WARE SU	JBSCRIP	TION				
2018 To	tal		21	75	0	96	0.3		
2019 Ot	ther		21	0	0	21	0.3	1-Sided Adj	JPUND20170307170313050
Explana	ition:	RESUMPT EXCLUDE					KLOAD F	ROM TEMPOR	ARY ASSIGNMENT
2019 Ot	ther		0	75	0	75	0.0	1-Sided Adj	JPUND20170310132113833
Explana	ition:	IBIS SOFT	WARE SU	JBSCRIP	TION				

Area: SUPPLY MANAGEMENT & SUPPLIER DIVERSITY

Witness: Denita A. Willoughby

Category: A. CATEGORY MANAGEMENT Category-Sub: 1. CATEGORY MANAGEMENT

Workpaper: 2SS005.000 - SUPPLIER EXCELLENCE

Year Ad	lj Group	<u>Labor</u>	<u>NLbr</u>	NSE	<u>Total</u>	FTE	Adj_Type	<u>RefID</u>
2019 Total		21	75	0	96	0.3		

Area: SUPPLY MANAGEMENT & SUPPLIER DIVERSITY

Witness: Denita A. Willoughby

Category: A. CATEGORY MANAGEMENT Category-Sub: 1. CATEGORY MANAGEMENT

Workpaper: 2SS005.000 - SUPPLIER EXCELLENCE

Determination of Adjusted-Recorded (Incurred Costs):

	2012 (\$000)	2013 (\$000)	2014 (\$000)	2015 (\$000)	2016 (\$000)
Recorded (Nominal \$)*					
Labor	284	508	621	752	777
Non-Labor	33	539	411	1,096	585
NSE	0	0	0	0	0
Total	317	1,047	1,032	1,848	1,362
FTE	2.5	5.7	6.7	7.7	7.8
djustments (Nominal \$) **					
Labor	0	0	0	0	-223
Non-Labor	0	0	0	0	-117
NSE	0	0	0	0	0
Total	0	0	0	0	-341
FTE	0.0	0.0	0.0	0.0	-1.6
ecorded-Adjusted (Nominal	\$)				
Labor	284	508	621	752	554
Non-Labor	33	539	411	1,096	467
NSE	0	0	0	0	0
Total	317	1,047	1,032	1,848	1,021
FTE	2.5	5.7	6.7	7.7	6.2
acation & Sick (Nominal \$)					
Labor	45	84	101	122	91
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	45	84	101	122	91
FTE	0.4	1.0	1.1	1.3	1.1
scalation to 2016\$					
Labor	32	43	35	21	0
Non-Labor	1	7	-1	3	0
NSE	0	0	0	0	0
Total	33	50	34	24	0
FTE	0.0	0.0	0.0	0.0	0.0
ecorded-Adjusted (Constant	t 2016\$)				
Labor	362	635	758	895	645
Non-Labor	34	545	410	1,099	467
NSE	0	0	0	0	0
Total	396	1,180	1,168	1,994	1,113
FTE	2.9	6.7	7.8	9.0	7.3

^{*} After company-wide exclusions of Non-GRC costs

^{**} Refer to "Detail of Adjustments to Recorded" page for line item adjustments

Area: SUPPLY MANAGEMENT & SUPPLIER DIVERSITY

Witness: Denita A. Willoughby

Category: A. CATEGORY MANAGEMENT Category-Sub: 1. CATEGORY MANAGEMENT

Workpaper: 2SS005.000 - SUPPLIER EXCELLENCE

Summary of Adjustments to Recorded:

In Nominal \$ (000) Incurred Costs													
	Years 2012 2013 2014 2015 2016												
Labor		0	0	0	0	-223							
Non-Labor		0	0	0	0	-117							
NSE		0	0	0	0	0							
	Total		0	0 -	0	-341							
FTE		0.0	0.0	0.0	0.0	-1.6							

Detail of Adjustments to Recorded:

<u>Year</u>	Adj Group	<u>Labor</u>	<u>NLbr</u>	NSE F	<u>Adi Type</u>	<u>RefID</u>
2012 Tota	ıl	0	0	0 (.0	
2013 Tota	ıl	0	0	0 (.0	
2014 Tota	ıl	0	0	0 (.0	
2015 Tota	ıl	0	0	0 (.0	
2016	Other	-118	0	0 (.0 CCTR Transf To 2200-2352.00	JPUND20170221145604097
Explanati					LLARS MISALLOCATED IN SAP I TO 2200-2352.	DUE TO MYTIME COST CENTER
2016	Other	0	-117	0 (.0 CCTR Transf To 2200-2352.00	00 JPUND20170221145903143
Explanati	MISA		IN SAP D	DUE TO C	R DOLLARS FOR SUPPLIER DIVE OST CENTER ASSIGNMENT ERF 2352.	
2016	Aliso	-106	-1	0 -1	.6 1-Sided Adj	JPUND20170223153357017
Explanati	on: ALIS	O CANYON I	NCIDEN	T - exclud	e costs & associated FTEs. 300775	5156 Wellhead Leak.
2016 Tota	ıl	-223	-117	0 -1	.6	

Beginning of Workpaper 2SS008.000 - PSEP PORTFOLIO MGMT

Area: SUPPLY MANAGEMENT & SUPPLIER DIVERSITY

Witness: Denita A. Willoughby

Category: A. CATEGORY MANAGEMENT Category-Sub 1. CATEGORY MANAGEMENT

Workpaper: 2SS008.000 - PSEP PORTFOLIO MGMT

Activity Description:

This cost center provides portfolio management and procurement support related to PSEP. Historical O&M costs are nominal.

Forecast Explanations:

Labor - Zero-Based

Zero based method was chosen with \$0 in forecast; this cost center is 100% planned to capital in 2017-2019

Non-Labor - Zero-Based

Zero based method was chosen with \$0 in forecast; this cost center is 100% planned to capital in 2017-2019

NSE - Zero-Based

N/A

Summary of Results:

			00) Incurred Costs						
		Adju	ısted-Recor	Ad	Adjusted-Forecast				
Years	2012	2013	2014	2015	2016	2017	2018	2019	
Labor	0	0	16	0	-23	0	0	0	
Non-Labor	1	2	3	1	8	0	0	0	
NSE	0	0	0	0	0	0	0	0	
Total	1	2	19	1	-15	0	0	0	
FTE	0.0	0.0	0.2	0.0	0.2	0.0	0.0	0.0	

Area: SUPPLY MANAGEMENT & SUPPLIER DIVERSITY

Witness: Denita A. Willoughby

Category: A. CATEGORY MANAGEMENT Category-Sub: 1. CATEGORY MANAGEMENT

Workpaper: 2SS008.000 - PSEP PORTFOLIO MGMT

Summary of Adjustments to Forecast:

			In 201	6 \$(000) lı	ncurred Co	sts				
Forecas	t Method	se Foreca	st	Forec	ast Adjust	ments	Adjusted-Forecast			
Years	s	2017	2018	2019	2017	2018	2019	2017	2018	2019
Labor	Zero-Based	0	0	0	0	0	0	0	0	0
Non-Labor	Zero-Based	0	0	0	0	0	0	0	0	0
NSE	Zero-Based	0	0	0	0	0	0	0	0	0
Tota	al	0	0	0	0	0	0	0	0	0
FTE	Zero-Based	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0

Year Adj Group Labor NLbr NSE Total FTE Adj Type RefID	
--	--

Area: SUPPLY MANAGEMENT & SUPPLIER DIVERSITY

Witness: Denita A. Willoughby

Category: A. CATEGORY MANAGEMENT Category-Sub: 1. CATEGORY MANAGEMENT

Workpaper: 2SS008.000 - PSEP PORTFOLIO MGMT

Determination of Adjusted-Recorded (Incurred Costs):

Determination of Aujusteu	2012 (\$000)	2013 (\$000)	2014 (\$000)	2015 (\$000)	2016 (\$000)
Recorded (Nominal \$)*					
Labor	0	0	13	0	-8
Non-Labor	0	2	3	1	8
NSE	0	0	0	0	0
Total		2	16	1	
FTE	0.0	0.0	0.2	0.0	0.3
Adjustments (Nominal \$) **					
Labor	0	0	0	0	-12
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total		0	0	0	-12
FTE	0.0	0.0	0.0	0.0	-0.1
Recorded-Adjusted (Nomina	al \$)				
Labor	0	0	13	0	-19
Non-Labor	0	2	3	1	8
NSE	0	0	0	0	0
Total		2	16	1	-12
FTE	0.0	0.0	0.2	0.0	0.2
/acation & Sick (Nominal \$)				
Labor	0	0	2	0	-3
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	0	0	2	0	-3
FTE	0.0	0.0	0.0	0.0	0.0
Escalation to 2016\$					
Labor	0	0	1	0	0
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	0	0	1	0	0
FTE	0.0	0.0	0.0	0.0	0.0
Recorded-Adjusted (Consta	ant 2016\$)				
Labor	0	0	16	0	-23
Non-Labor	1	2	3	1	8
NSE	0	0	0	0	0
Total	1	2	19	1	-15
FTE	0.0	0.0	0.2	0.0	0.2

^{*} After company-wide exclusions of Non-GRC costs

^{**} Refer to "Detail of Adjustments to Recorded" page for line item adjustments

Area: SUPPLY MANAGEMENT & SUPPLIER DIVERSITY

Witness: Denita A. Willoughby

Category: A. CATEGORY MANAGEMENT Category-Sub: 1. CATEGORY MANAGEMENT

Workpaper: 2SS008.000 - PSEP PORTFOLIO MGMT

Summary of Adjustments to Recorded:

In Nominal \$ (000) Incurred Costs											
Years 2012 2013 2014 2015 2016											
Labor		0	0	0	0	-12					
Non-Labor		0	0	0	0	0					
NSE		0	0	0	0	0					
	Total		0 -	0 -	0	-12					
FTE		0.0	0.0	0.0	0.0	-0.1					

Detail of Adjustments to Recorded:

Year Adj Group	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adj Type	<u>ReflD</u>
2012 Total	0	0	0	0.0		
2013 Total	0	0	0	0.0		
2014 Total	0	0	0	0.0		
2015 Total	0	0	0	0.0		
2016 Aliso	-12	0	0	-0.1	1-Sided Adj	JPUND20170306124615280
Explanation: ALISO C	ANYON II	NCIDEN	T - exclu	ıde co	osts & associated FTEs. 300775156 Wellh	ead Leak.
2016 Total	-12	0	0	-0.1		

Area: SUPPLY MANAGEMENT & SUPPLIER DIVERSITY

6,715

81.7

1,411

1,756

20.3

1,243

1,646

2,889

14.3

0

345

0

Witness: Denita A. Willoughby

Category: B. INVENTORY MANAGEMENT

Workpaper: VARIOUS

Total

FTE

Non-Labor

Total

FTE

Non-Labor

Total

FTE

Labor

NSE

Labor

NSE

2SS002.000 METER SHOP & RECORDS

2SS003.000 FABRICATION & REPAIR

Summary for Category: B. INVENTORY MANAGEMENT

		In 2016\$ (000) Incι	rred Costs	
	Adjusted-Recorded		Adjusted-Forecast	
	2016	2017	2018	2019
Labor	9,049	9,195	9,195	10,599
Non-Labor	2,311	2,744	2,744	2,744
NSE	0	0	0	0
Total	11,360	11,939	11,939	13,343
FTE	116.3	117.6	117.6	136.6
Workpapers belonging t	o this Category:			
2SS001.000 LOGISTIC	S & SHOPS - POOL WAREHO	USING		
Labor	6,395	6,452	6,452	7,235
Non-Labor	320	431	431	431
NSE	0	0	0	0

6,883

82.6

1,406

390

1,796

19.7

1,337

1,923

3,260

15.3

0

0

6,883

82.6

1,406

1,796

19.7

1,337

1,923

3,260

15.3

0

390

0

7,666

92.6

2,027

2,417

28.7

1,337

1,923

3,260

15.3

0

390

Beginning of Workpaper 2SS001.000 - LOGISTICS & SHOPS - POOL WAREHOUSING

Area: SUPPLY MANAGEMENT & SUPPLIER DIVERSITY

Witness: Denita A. Willoughby

Category: B. INVENTORY MANAGEMENT
Category-Sub 1. INVENTORY MANAGEMENT

Workpaper: 2SS001.000 - LOGISTICS & SHOPS - POOL WAREHOUSING

Activity Description:

The Pool purchasing & warehouse group consist primarily of labor charges. Materials for job direct purchases is procured by regional logistics analysts and storeroom inventory is procured by material requirements planners. The labor and associated non-labor is within this workgroup.

Forecast Explanations:

Labor - 5-YR Average

The five year average was selected as the baseline methodology. This was selected as the best representation of future cost.

Non-Labor - 5-YR Average

The five year average was selected as the baseline methodology. This was selected as the best representation of future cost.

NSE - 5-YR Average

N/A

Summary of Results:

		In 2016\$ (000) Incurred Costs										
		Adju	ısted-Recor	Ad	justed-Fore	cast						
Years	2012	2013	2014	2015	2016	2017	2018	2019				
Labor	6,445	6,508	6,477	6,434	6,395	6,452	6,452	7,235				
Non-Labor	508	375	584	367	320	431	431	431				
NSE	0	0	0	0	0	0	0	0				
Total	6,953	6,883	7,061	6,801	6,715	6,883	6,883	7,666				
FTE	83.4	83.1	83.1	81.7	81.7	82.6	82.6	92.6				

SUPPLY MANAGEMENT & SUPPLIER DIVERSITY Area:

Witness: Denita A. Willoughby

B. INVENTORY MANAGEMENT Category: 1. INVENTORY MANAGEMENT Category-Sub:

Workpaper: 2SS001.000 - LOGISTICS & SHOPS - POOL WAREHOUSING

Summary of Adjustments to Forecast:

	In 2016 \$(000) Incurred Costs													
Forecast	t Method	Base Forecast			Fored	ast Adjust	tments	Adjusted-Forecast						
Years	5	2017 2018 20			2017	2018	2019	2017	2018	2019				
Labor	5-YR Average	6,452	6,452	6,452	0	0	783	6,452	6,452	7,235				
Non-Labor	5-YR Average	431	431	431	0	0	0	431	431	431				
NSE	5-YR Average	0	0	0	0	0	0	0	0	0				
Tota	I	6,883	6,883	6,883	0	0	783	6,883	6,883	7,666				
FTE	5-YR Average	82.6	82.6	82.6	0.0	0.0	10.0	82.6	82.6	92.6				

Forecast	t Adjustm	ent Detail	s:						
<u>Year</u>	Adj Group	<u> </u>	<u>Labor</u>	<u>NLbr</u>	NSE	<u>Total</u>	<u>FTE</u>	Adj Type	<u>RefID</u>
2017 Tot	tal		0	0	0	0	0.0		
2018 Tot	tal		0	0	0	0	0.0		
2019 Otl	her		783	0	0	783	10.0	1-Sided Adj	JPUND20170309163612930
Explanat	N	/ATERIAL		REMENT	ADVIS	OR, 1 SUF			EMENTS IN INVENTORY, 1 THE REPRSENTED
2019 Tot	al		783	0	0	783	10.0		

Area: SUPPLY MANAGEMENT & SUPPLIER DIVERSITY

Witness: Denita A. Willoughby

Category: B. INVENTORY MANAGEMENT Category-Sub: 1. INVENTORY MANAGEMENT

Workpaper: 2SS001.000 - LOGISTICS & SHOPS - POOL WAREHOUSING

Determination of Adjusted-Recorded (Incurred Costs):

Determination of Aujusteu-	2012 (\$000)	2013 (\$000)	2014 (\$000)	2015 (\$000)	2016 (\$000)
Recorded (Nominal \$)*					
Labor	5,058	5,205	5,310	5,405	5,491
Non-Labor	494	370	586	366	320
NSE	0	0	0	0	0
Total	5,552	5,575	5,896	5,772	5,811
FTE	71.5	71.1	71.2	69.9	69.9
djustments (Nominal \$) **					
Labor	0	0	0	0	0
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	0	0	0	0	0
FTE	0.0	0.0	0.0	0.0	0.0
Recorded-Adjusted (Nomina	al \$)				
Labor	5,058	5,205	5,310	5,405	5,491
Non-Labor	494	370	586	366	320
NSE	0	0	0	0	0
Total	5,552	5,575	5,896	5,772	5,811
FTE	71.5	71.1	71.2	69.9	69.9
/acation & Sick (Nominal \$)					
Labor	810	865	867	875	904
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	810	865	867	875	904
FTE	11.9	12.0	11.9	11.8	11.8
scalation to 2016\$					
Labor	576	439	301	154	0
Non-Labor	14	5	-2	1	0
NSE	0	0	0	0	0
Total	590	443	299	155	0
FTE	0.0	0.0	0.0	0.0	0.0
Recorded-Adjusted (Constant	nt 2016\$)				
Labor	6,445	6,508	6,477	6,434	6,395
Non-Labor	508	375	584	367	320
NSE	0	0	0	0	0
Total	6,953	6,883	7,061	6,801	6,715
FTE	83.4	83.1	83.1	81.7	81.7

^{*} After company-wide exclusions of Non-GRC costs

^{**} Refer to "Detail of Adjustments to Recorded" page for line item adjustments

Area: SUPPLY MANAGEMENT & SUPPLIER DIVERSITY

Witness: Denita A. Willoughby

Category: B. INVENTORY MANAGEMENT Category-Sub: 1. INVENTORY MANAGEMENT

Workpaper: 2SS001.000 - LOGISTICS & SHOPS - POOL WAREHOUSING

Summary of Adjustments to Recorded:

In Nominal \$ (000) Incurred Costs											
Years 2012 2013 2014 2015 2016											
Labor		0	0	0	0	0					
Non-Labor		0	0	0	0	0					
NSE		0	0	0	0	0					
	Total		0	0 -	0	0					
FTE		0.0	0.0	0.0	0.0	0.0					

Year	Adj Group	<u>Labor</u>	<u>NLbr</u>	NSE FTE	<u>Adj Type</u>	<u>RefID</u>

Beginning of Workpaper 2SS002.000 - METER SHOP & RECORDS

Area: SUPPLY MANAGEMENT & SUPPLIER DIVERSITY

Witness: Denita A. Willoughby

Category: B. INVENTORY MANAGEMENT
Category-Sub 1. INVENTORY MANAGEMENT

Workpaper: 2SS002.000 - METER SHOP & RECORDS

Activity Description:

Meter Shop & Records supports the field requirements for Meters and MTU's such as planned meter changes, high bill investigations, new business, and routine meter changes. The Meter Shop also tests, repairs, and salvages Meters and MTU's previously removed from service. The Meter Records group tracks, reports, and reconciles all activity related to the life cycle of Meters and MTU's.

Forecast Explanations:

Labor - 5-YR Average

The five year average was selected as the baseline methodology. This was selected as the best representation of future cost.

Non-Labor - 5-YR Average

The five year average was selected as the baseline methodology. This was selected as the best representation of future cost.

NSE - 5-YR Average

N/A

Summary of Results:

]		In 2016\$ (000) Incurred Costs										
		Adjι	ısted-Recor	Ad	justed-Fore	cast						
Years	2012	2013	2014	2015	2016	2017	2018	2019				
Labor	1,560	1,355	1,367	1,271	1,411	1,405	1,405	2,026				
Non-Labor	498	426	332	347	345	390	390	390				
NSE	0	0	0	0	0	0	0	0				
Total	2,058	1,782	1,699	1,618	1,757	1,795	1,795	2,416				
FTE	22.1	18.8	19.0	17.7	20.3	19.7	19.7	28.7				

Area: SUPPLY MANAGEMENT & SUPPLIER DIVERSITY

Witness: Denita A. Willoughby

Category: B. INVENTORY MANAGEMENT Category-Sub: 1. INVENTORY MANAGEMENT

Workpaper: 2SS002.000 - METER SHOP & RECORDS

Summary of Adjustments to Forecast:

	In 2016 \$(000) Incurred Costs												
Forecast	t Method	Base Forecast			Forec	ast Adjust	tments	Adjusted-Forecast					
Years	5	2017	2018	2019	2017	2018	2019	2017	2018	2019			
Labor	5-YR Average	1,393	1,393	1,393	13	13	634	1,406	1,406	2,027			
Non-Labor	5-YR Average	390	390	390	0	0	0	390	390	390			
NSE	5-YR Average	0	0	0	0	0	0	0	0	0			
Tota	I	1,783	1,783	1,783	13	13	634	1,796	1,796	2,417			
FTE	5-YR Average	19.6	19.6	19.6	0.1	0.1	9.1	19.7	19.7	28.7			

Forecast Adjustment Details:

Forecast A	djustment Detai	is:						
Year Ac	lj Group	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj Type	<u>RefID</u>
2017 Other	-	13	0	0	13	0.1	1-Sided Adj	JPUND20170307165928250
Explanation		TION OF R STORICAL		REPAIR	R WORKLO	AD FROM	I TEMPORARY	ASSIGNMENT EXCLUDED
2017 Total		13	0	0	13	0.1		
2018 Other		40	0	0	40	0.4	4 0:454 44:	IDLIND20470207470420400
2010 Other		13	0	U	13	0.1	1-Sided Adj	JPUND20170307170420460
Explanation		TION OF R STORICAL		REPAIR	R WORKLO	AD FROM	I TEMPORARY	ASSIGNMENT EXCLUDED
2018 Total		13	0	0	13	0.1		
2019 Other	-	621	0	0	621	9.0	1-Sided Adj	JPUND20161205150439677
Explanation	Balancing		nd therefo	ore are	not reflecte	d in the hi	storical data and	tering infrastructure d the 2017/2018 forecasts.
2019 Other	-	13	0	0	13	0.1	1-Sided Adj	JPUND20170307170536223
Explanation		TION OF R STORICAL		REPAIR	R WORKLO	AD FROM	I TEMPORARY	ASSIGNMENT EXCLUDED
2019 Total		634	0	0	634	9.1		

Area: SUPPLY MANAGEMENT & SUPPLIER DIVERSITY

Witness: Denita A. Willoughby

Category: B. INVENTORY MANAGEMENT Category-Sub: 1. INVENTORY MANAGEMENT

Workpaper: 2SS002.000 - METER SHOP & RECORDS

Determination of Adjusted-Recorded (Incurred Costs):

Determination of Aujusteu	2012 (\$000)	2013 (\$000)	2014 (\$000)	2015 (\$000)	2016 (\$000)
Recorded (Nominal \$)*					
Labor	1,224	1,084	1,120	1,068	1,279
Non-Labor	484	421	333	346	346
NSE	0	0	0	0	0
Total	1,709	1,505	1,453	1,414	1,625
FTE	19.0	16.1	16.3	15.2	18.1
Adjustments (Nominal \$) **					
Labor	0	0	0	0	-67
Non-Labor	0	0	0	0	-1
NSE	0	0	0	0	0
Total	0	0	0	0	-68
FTE	0.0	0.0	0.0	0.0	-0.7
Recorded-Adjusted (Nomina	al \$)				
Labor	1,224	1,084	1,120	1,068	1,212
Non-Labor	484	421	333	346	345
NSE	0	0	0	0	0
Total	1,709	1,505	1,453	1,414	1,557
FTE	19.0	16.1	16.3	15.2	17.4
acation & Sick (Nominal \$)				
Labor	196	180	183	173	200
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	196	180	183	173	200
FTE	3.2	2.7	2.7	2.6	2.9
scalation to 2016\$					
Labor	139	91	63	30	0
Non-Labor	14	5	-1	1	0
NSE	0	0	0	0	0
Total	153	97	62	31	0
FTE	0.0	0.0	0.0	0.0	0.0
Recorded-Adjusted (Consta	ant 2016\$)				
Labor	1,560	1,355	1,367	1,271	1,411
Non-Labor	498	426	332	347	345
NSE	0	0	0	0	0
Total	2,058	1,782	1,699	1,618	1,757
FTE	22.2	18.8	19.0	17.8	20.3

^{*} After company-wide exclusions of Non-GRC costs

^{**} Refer to "Detail of Adjustments to Recorded" page for line item adjustments

Area: SUPPLY MANAGEMENT & SUPPLIER DIVERSITY

Witness: Denita A. Willoughby

Category: B. INVENTORY MANAGEMENT Category-Sub: 1. INVENTORY MANAGEMENT

Workpaper: 2SS002.000 - METER SHOP & RECORDS

Summary of Adjustments to Recorded:

In Nominal \$ (000) Incurred Costs								
	Years	2012	2013	2014	2015	2016		
Labor		0	0	0	0	-67		
Non-Labor		0	0	0	0	-0.938		
NSE		0	0	0	0	0		
	Total		0	0 -		-68		
FTE		0.0	0.0	0.0	0.0	-0.7		

Detail of Adjustments to Recorded:

Year Adj Group	<u>Labor</u>	<u>NLbr</u>	NSE F	TE Adj Type	<u>ReflD</u>		
2012 Total	0	0	0	0.0			
2013 Total	0	0	0	0.0			
2014 Total	0	0	0	0.0			
2015 Total	0	0	0	0.0			
2016 Aliso	-67	-1	0 -	0.7 1-Sided Adj	JPUND20170223152945480		
Explanation: ALISO CANYON INCIDENT - exclude costs & associated FTEs. 300775156 Wellhead Leak.							
2016 Total	-67	-1	0 -	0.7			

Beginning of Workpaper 2SS003.000 - FABRICATION & REPAIR

Area: SUPPLY MANAGEMENT & SUPPLIER DIVERSITY

Witness: Denita A. Willoughby

Category: B. INVENTORY MANAGEMENT
Category-Sub 1. INVENTORY MANAGEMENT

Workpaper: 2SS003.000 - FABRICATION & REPAIR

Activity Description:

This cost center supports the field requirements for fabricated materials, such as wedding bands, canopies, pre-fabricated regulator stations, shop modified pressure control fittings and specialty tools. They are also a supplier of approximately 300 inventoried materials which are distributed by the Pico Rivera general warehouse. The shop also performs maintenance, repair and calibration on pneumatic, hydraulic, electronic and gas driven tools and equipment.

Forecast Explanations:

Labor - 5-YR Average

The five year average was selected as the baseline methodology. This was selected as the best representation of future cost.

Non-Labor - 5-YR Average

The five year average was selected as the baseline methodology. This was selected as the best representation of future cost.

NSE - 5-YR Average

N/A

Summary of Results:

	In 2016\$ (000) Incurred Costs								
	Adjusted-Recorded					Adjusted-Forecast			
Years	2012	2013	2014	2015	2016	2017	2018	2019	
Labor	1,402	1,315	1,393	1,331	1,243	1,337	1,337	1,337	
Non-Labor	1,914	2,095	1,917	2,041	1,646	1,923	1,923	1,923	
NSE	0	0	0	0	0	0	0	0	
Total	3,316	3,410	3,310	3,373	2,889	3,260	3,260	3,260	
FTE	16.0	15.0	15.8	15.2	14.2	15.3	15.3	15.3	

Area: SUPPLY MANAGEMENT & SUPPLIER DIVERSITY

Witness: Denita A. Willoughby

Category: B. INVENTORY MANAGEMENT Category-Sub: 1. INVENTORY MANAGEMENT

Workpaper: 2SS003.000 - FABRICATION & REPAIR

Summary of Adjustments to Forecast:

	In 2016 \$(000) Incurred Costs											
Forecast	Forecast Method Base Forecast			Forec	ast Adjust	ments	Adjusted-Forecast					
Years	Years 2017			2019	2017	2018	2019	2017	2018	2019		
Labor	5-YR Average	1,337	1,337	1,337	0	0	0	1,337	1,337	1,337		
Non-Labor	5-YR Average	1,923	1,923	1,923	0	0	0	1,923	1,923	1,923		
NSE	5-YR Average	0	0	0	0	0	0	0	0	0		
Total		3,260	3,260	3,260	0	0	0	3,260	3,260	3,260		
FTE	5-YR Average	15.3	15.3	15.3	0.0	0.0	0.0	15.3	15.3	15.3		

Year Adj Group Labor NLbr NSE Total FTE Adj Type RefID	
--	--

Area: SUPPLY MANAGEMENT & SUPPLIER DIVERSITY

Witness: Denita A. Willoughby

Category: B. INVENTORY MANAGEMENT Category-Sub: 1. INVENTORY MANAGEMENT

Workpaper: 2SS003.000 - FABRICATION & REPAIR

Determination of Adjusted-Recorded (Incurred Costs):

Determination of Aujusteu-	2012 (\$000)	2013 (\$000)	2014 (\$000)	2015 (\$000)	2016 (\$000)
Recorded (Nominal \$)*					
Labor	1,100	1,052	1,142	1,119	1,068
Non-Labor	1,861	2,069	1,923	2,036	1,646
NSE	0	0	0	0	0
Total	2,961	3,121	3,066	3,155	2,713
FTE	13.7	12.8	13.5	13.0	12.2
Adjustments (Nominal \$) **					
Labor	0	0	0	0	0
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	0	0	0	0	0
FTE	0.0	0.0	0.0	0.0	0.0
Recorded-Adjusted (Nomina	al \$)				
Labor	1,100	1,052	1,142	1,119	1,068
Non-Labor	1,861	2,069	1,923	2,036	1,646
NSE	0	0	0	0	0
Total	2,961	3,121	3,066	3,155	2,713
FTE	13.7	12.8	13.5	13.0	12.2
acation & Sick (Nominal \$))				
Labor	176	175	186	181	176
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	176	175	186	181	176
FTE	2.3	2.2	2.3	2.2	2.1
scalation to 2016\$					
Labor	125	89	65	32	0
Non-Labor	54	26	-6	5	0
NSE	0	0	0	0	0
Total	179	114	58	37	0
FTE	0.0	0.0	0.0	0.0	0.0
Recorded-Adjusted (Consta	nt 2016\$)				
Labor	1,402	1,315	1,393	1,331	1,243
Non-Labor	1,914	2,095	1,917	2,041	1,646
NSE	0	0	0	0	0
Total	3,316	3,410	3,310	3,373	2,889
FTE	16.0	15.0	15.8	15.2	14.3

^{*} After company-wide exclusions of Non-GRC costs

^{**} Refer to "Detail of Adjustments to Recorded" page for line item adjustments

Area: SUPPLY MANAGEMENT & SUPPLIER DIVERSITY

Witness: Denita A. Willoughby

Category: B. INVENTORY MANAGEMENT Category-Sub: 1. INVENTORY MANAGEMENT

Workpaper: 2SS003.000 - FABRICATION & REPAIR

Summary of Adjustments to Recorded:

In Nominal \$ (000) Incurred Costs									
	Years	2012	2013	2014	2015	2016			
Labor		0	0	0	0	0			
Non-Labor		0	0	0	0	0			
NSE		0	0	0	0	0			
	Total		0	0 -	0	0			
FTE		0.0	0.0	0.0	0.0	0.0			

Year	Adj Group	<u>Labor</u>	<u>NLbr</u>	NSE FTE	<u>Adj Type</u>	<u>RefID</u>

SUPPLY MANAGEMENT & SUPPLIER DIVERSITY Area:

Adjusted-Recorded

0.7

Witness: Denita A. Willoughby C. SUPPLIER DIVERSITY Category:

2SS007.000 Workpaper:

FTE

Summary for Category: C. SUPPLIER DIVERSITY

	2016	2017	2018	2019
Labor	285	479	479	479
Non-Labor	402	572	672	672
NSE	0	0	0	0
Total	687	1,051	1,151	1,151
FTE	0.7	4.5	4.5	4.5
Workpapers belonging	to this Category:			
2SS007.000 SUPPLIE	R DIVERSITY			
Labor	285	479	479	479
Non-Labor	402	572	672	672
NSE	0	0	0	0
Total	687	1,051	1,151	1,151

4.5

In 2016\$ (000) Incurred Costs

Adjusted-Forecast

4.5

4.5

Beginning of Workpaper 2SS007.000 - SUPPLIER DIVERSITY

Area: SUPPLY MANAGEMENT & SUPPLIER DIVERSITY

Witness: Denita A. Willoughby
Category: C. SUPPLIER DIVERSITY
Category-Sub 1. SUPPLIER DIVERSITY

Workpaper: 2SS007.000 - SUPPLIER DIVERSITY

Activity Description:

This cost center contains all costs directly related to supplier diversity activities for SoCalGas.

Forecast Explanations:

Labor - 5-YR Average

The five year average was selected as the baseline methodology. This was selected as the best representation of future cost.

Non-Labor - 5-YR Average

The five year average was selected as the baseline methodology. This was selected as the best representation of future cost.

NSE - 5-YR Average

N/A

Summary of Results:

[In 2016\$ (000) Incurred Costs										
		Adju	ısted-Recor	Ad	Adjusted-Forecast							
Years	2012	2013	2014	2015	2016	2017	2018	2019				
Labor	549	414	435	496	285	479	479	479				
Non-Labor	632	958	613	256	402	573	673	673				
NSE	0	0	0	0	0	0	0	0				
Total	1,181	1,372	1,048	752	687	1,052	1,152	1,152				
FTE	5.7	4.2	4.1	5.1	0.7	4.4	4.4	4.4				

SUPPLY MANAGEMENT & SUPPLIER DIVERSITY Area:

Witness: Denita A. Willoughby C. SUPPLIER DIVERSITY Category: 1. SUPPLIER DIVERSITY Category-Sub:

Workpaper: 2SS007.000 - SUPPLIER DIVERSITY

Summary of Adjustments to Forecast:

	In 2016 \$(000) Incurred Costs										
Forecast	Forecast Method Base Forecast			Forec	Forecast Adjustments			Adjusted-Forecast			
Years	Years 2017 2018			2019	2017	2018	2019	2017	2018	2019	
Labor	5-YR Average	436	436	436	43	43	43	479	479	479	
Non-Labor	5-YR Average	572	572	572	0	100	100	572	672	672	
NSE	5-YR Average	0	0	0	0	0	0	0	0	0	
Total		1,008	1,008	1,008	43	143	143	1,051	1,151	1,151	
FTE	5-YR Average	4.0	4.0	4.0	0.5	0.5	0.5	4.5	4.5	4.5	

Forecas	st Adjustı	ment Details	s:							
<u>Year</u>	Adj Gro	<u>up</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	FTE	Adj Type	<u>ReflD</u>	
2017 O	ther		43	0	0	43	0.5	1-Sided Adj	JPUND20170307170953537	
Explana	ation:	RESUMPT ASSIGNM						RKLOAD FROM	M TEMPORARY	
2017 To	otal		43	0	0	43	0.5			
2018 O	ther		43	0	0	43	0.5	1-Sided Adj	JPUND20170307171011277	
Explana	ation:	RESUMPTION OF ROUTINE SUPPLIER DIVERSITY WORKLOAD FROM TEMPORARY ASSIGNMENT EXCLUDED FROM HISTORICAL COSTS								
2018 O	ther		0	100	0	100	0.0	1-Sided Adj	JPUND20170310131856287	
Explana	ation:	SUPPLIER	DIVERS	ITY JOIN	T UTILIT	Y NATION	IAL DIVEF	RSITY COALITI	ON	
2018 To	otal		43	100	0	143	0.5			
2019 O	ther		43	0	0	43	0.5	1-Sided Adj	JPUND20170307171024383	
Explana	ation:	RESUMPTION OF ROUTINE SUPPLIER DIVERSITY WORKLOAD FROM TEMPORARY ASSIGNMENT EXCLUDED FROM HISTORICAL COSTS								
2019 O	ther		0	100	0	100	0.0	1-Sided Adj	JPUND20170310131910917	
Explana	ation:	SUPPLIER	R DIVERS	ITY JOIN	T UTILIT	Y NATION	IAL DIVEF	RSITY COALITI	ON	
2019 To	otal		43	100	0	143	0.5			

Area: SUPPLY MANAGEMENT & SUPPLIER DIVERSITY

Witness: Denita A. Willoughby
Category: C. SUPPLIER DIVERSITY
Category-Sub: 1. SUPPLIER DIVERSITY

Workpaper: 2SS007.000 - SUPPLIER DIVERSITY

Determination of Adjusted-Recorded (Incurred Costs):

	2012 (\$000)	2013 (\$000)	2014 (\$000)	2015 (\$000)	2016 (\$000)
Recorded (Nominal \$)*					
Labor	431	331	357	417	315
Non-Labor	614	946	615	255	288
NSE	0	0	0	0	0
Total	1,045	1,277	972	672	603
FTE	4.9	3.6	3.5	4.4	2.9
Adjustments (Nominal \$) **					
Labor	0	0	0	0	-70
Non-Labor	0	0	0	0	114
NSE	0	0	0	0	0
Total	0	0	0	0	44
FTE	0.0	0.0	0.0	0.0	-2.3
Recorded-Adjusted (Nomina	al \$)				
Labor	431	331	357	417	245
Non-Labor	614	946	615	255	402
NSE	0	0	0	0	0
Total	1,045	1,277	972	672	647
FTE	4.9	3.6	3.5	4.4	0.6
/acation & Sick (Nominal \$)					
Labor	69	55	58	67	40
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	69	55	58	67	40
FTE	0.8	0.6	0.6	0.7	0.1
Escalation to 2016\$					
Labor	49	28	20	12	0
Non-Labor	18	12	-2	1	0
NSE	0	0	0	0	0
Total	67	40	18	13	0
FTE	0.0	0.0	0.0	0.0	0.0
Recorded-Adjusted (Consta	nt 2016\$)				
Labor	549	414	435	496	285
Non-Labor	632	958	613	256	402
NSE	0	0	0	0	0
Total	1,181	1,372	1,048	752	687
FTE	5.7	4.2	4.1	5.1	0.7

^{*} After company-wide exclusions of Non-GRC costs

^{**} Refer to "Detail of Adjustments to Recorded" page for line item adjustments

Southern California Gas Company 2019 GRC - APP

Non-Shared Service Workpapers

Area: SUPPLY MANAGEMENT & SUPPLIER DIVERSITY

Witness: Denita A. Willoughby
Category: C. SUPPLIER DIVERSITY
Category-Sub: 1. SUPPLIER DIVERSITY

Workpaper: 2SS007.000 - SUPPLIER DIVERSITY

Summary of Adjustments to Recorded:

	In Nominal \$ (000) Incurred Costs									
Years 2012 2013 2014 2015 2016										
Labor		0	0	0	-0.412	-70				
Non-Labor		0	0	0	0	114				
NSE		0	0	0	0	0				
	Total		0	0 -	-0.412	44				
FTE		0.0	0.0	0.0	0.0	-2.3				

Detail of Adjustments to Recorded:

	-								
<u>Year</u>	Adj Group	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adj Type	<u>ReflD</u>		
2012 Tota	al	0	0	0	0.0				
2013 Tota	al	0	0	0	0.0				
2014 Tota	al	0	0	0	0.0				
2015	Aliso	0	0	0	0.0	1-Sided Adj	JPUND20161121111845703		
Explanation: ALISO CANYON INCIDENT - exclude costs & associated FTEs. 300775156 Wellhead Leak.									
2015 Tota	al	0	0	0	0.0				
2016	Aliso	-215	-3	0	-2.3	1-Sided Adj	JPUND20161121111912563		
Explanat	ion: ALISO	CANYON II	NCIDENT	Γ - excl	ude c	osts & associated FTEs. 300775156 Wellh	ead Leak.		
2016	Other	118	0	0	0.0	CCTR Transf From 2200-2476.000	JPUND20170221145604097		
Explanat			_		_	ARS MISALLOCATED IN SAP DUE TO M D 2200-2352.	YTIME COST CENTER		
2016	Other	0	117	0	0.0	CCTR Transf From 2200-2476.000	JPUND20170221145903143		
Explanat	MISALL		N SAP D	UE TO	cos	OOLLARS FOR SUPPLIER DIVERSITY PI T CENTER ASSIGNMENT ERRORS DUF 52.			
2016	Other	27	0	0	0.0	CCTR Transf From 2200-2380.000	JPUND20170221145415710		

Note: Totals may include rounding differences.

ASSIGNMENT ERRORS. BELONGS TO 2200-2352.

Explanation:

SUPPLIER DIVERSITY - LABOR DOLLARS MISALLOCATED IN SAP DUE TO MYTIME COST CENTER

Area: SUPPLY MANAGEMENT & SUPPLIER DIVERSITY

Witness: Denita A. Willoughby

Category: C. SUPPLIER DIVERSITY

Category-Sub: 1. SUPPLIER DIVERSITY

Workpaper: 2SS007.000 - SUPPLIER DIVERSITY

<u>Year</u>	Adj Group	<u>Labor</u>	<u>NLbr</u>	NSE FTE	Adj Type	<u>RefID</u>
2016 Tot	al	-70	114	0 -2.3		

Area: SUPPLY MANAGEMENT & SUPPLIER DIVERSITY

Witness: Denita A. Willoughby
Category: D. OFFICE SERVICES

Workpaper: 2SS006.000

Summary for Category: D. OFFICE SERVICES

	In 2016\$ (000) Incurred Costs						
	Adjusted-Recorded			1			
	2016	2017	2018	2019			
Labor	0	0	0	0			
Non-Labor	2,486	2,910	2,910	2,910			
NSE	0	0	0	0			
Total	2,486	2,910	2,910	2,910			
FTE	0.0	0.0	0.0	0.0			

Workpapers belonging to this Category:

2SS006.000 OFFICE SERVICES

Labor	0	0	0	0
Non-Labor	2,486	2,910	2,910	2,910
NSE	0	0	0	0
Total	2,486	2,910	2,910	2,910
FTE	0.0	0.0	0.0	0.0

Beginning of Workpaper 2SS006.000 - OFFICE SERVICES

Area: SUPPLY MANAGEMENT & SUPPLIER DIVERSITY

Witness: Denita A. Willoughby
Category: D. OFFICE SERVICES
Category-Sub 1. OFFICE SERVICES

Workpaper: 2SS006.000 - OFFICE SERVICES

Activity Description:

This cost center provides non-labor services of postage, printshop, mail, courier, travel and records management. Services are used by all SoCalGas employees.

Forecast Explanations:

Labor - 5-YR Average

The five year average was selected as the baseline methodology. This was selected as the best representation of future cost.

Non-Labor - 5-YR Average

The five year average was selected as the baseline methodology. This was selected as the best representation of future cost.

NSE - 5-YR Average

N/A

Summary of Results:

		In 2016\$ (000) Incurred Costs									
		Adju	ısted-Recor	Ad	justed-Fore	cast					
Years	2012	2013	2014	2015	2016	2017	2018	2019			
Labor	0	0	0	0	0	0	0	0			
Non-Labor	3,087	3,117	2,984	2,876	2,486	2,909	2,909	2,909			
NSE	0	0	0	0	0	0	0	0			
Total	3,087	3,117	2,984	2,876	2,486	2,909	2,909	2,909			
FTE	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0			

Area: SUPPLY MANAGEMENT & SUPPLIER DIVERSITY

Witness: Denita A. Willoughby
Category: D. OFFICE SERVICES
Category-Sub: 1. OFFICE SERVICES

Workpaper: 2SS006.000 - OFFICE SERVICES

Summary of Adjustments to Forecast:

	In 2016 \$(000) Incurred Costs										
Forecas	Base Forecast			Forecast Adjustments			Adjusted-Forecast				
Years		2017	2018	2019	2017	2018	2019	2017	2018	2019	
Labor	5-YR Average	0	0	0	0	0	0	0	0	0	
Non-Labor	5-YR Average	2,910	2,910	2,910	0	0	0	2,910	2,910	2,910	
NSE	5-YR Average	0	0	0	0	0	0	0	0	0	
Total		2,910	2,910	2,910	0	0	0	2,910	2,910	2,910	
FTE	5-YR Average	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	

<u>Year Adj Group Labor NLbr NSE Total FTE Adj Type ReflD</u>	<u>Year</u>	Adj Group	<u>Labor</u>	<u>NLbr</u>	NSE	<u>Total</u>	<u>FTE</u>	Adj Type	<u>RefID</u>
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Area: SUPPLY MANAGEMENT & SUPPLIER DIVERSITY

Witness: Denita A. Willoughby
Category: D. OFFICE SERVICES
Category-Sub: 1. OFFICE SERVICES

Workpaper: 2SS006.000 - OFFICE SERVICES

Determination of Adjusted-Recorded (Incurred Costs):

·	2012 (\$000)	2013 (\$000)	2014 (\$000)	2015 (\$000)	2016 (\$000)
Recorded (Nominal \$)*					
Labor	0	0	0	0	0
Non-Labor	2,842	3,069	2,994	2,868	2,486
NSE	0	0	0	0	0
Total	2,842	3,069	2,994	2,868	2,486
FTE	0.0	0.0	0.0	0.0	0.0
djustments (Nominal \$) **					
Labor	0	0	0	0	0
Non-Labor	159	10	0	0	0
NSE	0	0	0	0	0
Total	159	10	0	0	0
FTE	0.0	0.0	0.0	0.0	0.0
Recorded-Adjusted (Nomina	al \$)				
Labor	0	0	0	0	0
Non-Labor	3,000	3,079	2,994	2,868	2,486
NSE	0	0	0	0	0
Total	3,000	3,079	2,994	2,868	2,486
FTE	0.0	0.0	0.0	0.0	0.0
acation & Sick (Nominal \$)				
Labor	0	0	0	0	0
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	0	0	0	0	0
FTE	0.0	0.0	0.0	0.0	0.0
scalation to 2016\$					
Labor	0	0	0	0	0
Non-Labor	87	38	-10	7	0
NSE	0	0	0	0	0
Total	87	38	-10	7	0
FTE	0.0	0.0	0.0	0.0	0.0
Recorded-Adjusted (Consta					
Labor	0	0	0	0	0
Non-Labor	3,087	3,117	2,984	2,876	2,486
NSE	0	0	0	0	0
Total	3,087	3,117	2,984	2,876	2,486
FTE	0.0	0.0	0.0	0.0	0.0

^{*} After company-wide exclusions of Non-GRC costs

^{**} Refer to "Detail of Adjustments to Recorded" page for line item adjustments

Area: SUPPLY MANAGEMENT & SUPPLIER DIVERSITY

Witness: Denita A. Willoughby
Category: D. OFFICE SERVICES
Category-Sub: 1. OFFICE SERVICES

Workpaper: 2SS006.000 - OFFICE SERVICES

Summary of Adjustments to Recorded:

In Nominal \$ (000) Incurred Costs								
	Years	2012	2013	2014	2015	2016		
Labor		0	0	0	0	0		
Non-Labor		159	10	0	0	0		
NSE		0	0	0	0	0		
	Total	159	10	0 -	0	0		
FTE		0.0	0.0	0.0	0.0	0.0		

Detail of Adjustments to Recorded:

<u>Year</u>	<u>Adj</u>	Group	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adj Type	<u>ReflD</u>
2012	Oth	ner	0	159	0	0.0	CCTR Transf From 2100-3267.000	JKLONG20161201123025963
Explana	tion:	Transfer	of historic	al cost of	f Office	Servi	ces activity that was performed on beha	olf of SCG.
2012 Tot	tal		0	159	0	0.0		
2013	Oth	ner	0	224	0	0.0	CCTR Transf From 2100-3018.000	JKLONG20161117112044460
Explana	tion:	DELETE	THIS					
2013	Oth	ner	0	10	0	0.0	CCTR Transf From 2100-3267.000	JKLONG20161201123118663
Explana	tion:	Transfer	of historic	al cost of	f Office	Servi	ces activity that was performed on beha	alf of SCG.
2013	Oth	ner	0	-224	0	0.0	CCTR Transf From 2100-3018.000	JKLONG20161201104825410
Explana	tion:	DELETE	THIS					
2013 Tot	tal		0	10	0	0.0		
2014 Tot	tal		0	0	0	0.0		
2015 Tot	tal		0	0	0	0.0		
2016 Tot	tal		0	0	0	0.0		

Area: SUPPLY MANAGEMENT & SUPPLIER DIVERSITY

Witness: Denita A. Willoughby

Summary of Shared Services Workpapers:

Description

A. VP SUPPLY MANAGEMENT & LOGISTICS B. SUPPLY CHAIN POLICY & INTEGRATION

Total

In 2016 \$ (000) Incurred Costs									
Adjusted- Recorded		Adjusted-Forecas	t						
2016	2017	2018	2019						
328	334	334	334						
165	186	186	186						
493	520	520	520						

Area: SUPPLY MANAGEMENT & SUPPLIER DIVERSITY

Witness: Denita A. Willoughby

Category: A. VP SUPPLY MANAGEMENT & LOGISTICS

Cost Center: 2200-2562.000

Summary for Category: A. VP SUPPLY MANAGEMENT & LOGISTICS

	In 2016\$ (000) Incurred Costs							
	Adjusted-Recorded	Adjusted-Forecast						
	2016	2017	2018	2019				
Labor	295	301	301	301				
Non-Labor	33	33	33	33				
NSE	0	0	0	0				
Total	328	334	334	334				
FTE	1.7	1.8	1.8	1.8				

Cost Centers belonging to this Category:

2200-2562.000 VP SUPPLY MANAGEMENT & LOGISTICS

Labor	295	301	301	301
Non-Labor	33	33	33	33
NSE	0	0	0	0
Total	328	334	334	334
FTE	1.7	1.8	1.8	1.8

Beginning of Workpaper 2200-2562.000 - VP SUPPLY MANAGEMENT & LOGISTICS

Area: SUPPLY MANAGEMENT & SUPPLIER DIVERSITY

Witness: Denita A. Willoughby

Category: A. VP SUPPLY MANAGEMENT & LOGISTICS
Category-Sub 1. VP SUPPLY MANAGEMENT & LOGISTICS

Cost Center: 2200-2562.000 - VP SUPPLY MANAGEMENT & LOGISTICS

Activity Description:

Cost center for Vice President of Supply Management & Logistics, administrative associate, project management and associated expenses.

Forecast Explanations:

Labor - Base YR Rec

Base year was chosen as this is a new cost center within Supply Management with limited history.

Non-Labor - Base YR Rec

Base year was chosen as this is a new cost center within Supply Management with limited history.

NSE - Base YR Rec

n/a

Summary of Results:

		In 2016\$ (000) Incurred Costs										
		Adju	ısted-Recor		Adjusted-Forecast							
Years	2012	2013	2014	2015	2016	2017	2018	2019				
Labor	0	0	0	263	295	302	302	302				
Non-Labor	0	0	0	43	33	32	32	32				
NSE	0	0	0	0	0	0	0	0				
Total	0	0	0	306	328	334	334	334				
FTE	0.0	0.0	0.0	1.2	1.7	1.8	1.8	1.8				

Area: SUPPLY MANAGEMENT & SUPPLIER DIVERSITY

Witness: Denita A. Willoughby

Category: A. VP SUPPLY MANAGEMENT & LOGISTICS
Category-Sub: 1. VP SUPPLY MANAGEMENT & LOGISTICS

Cost Center: 2200-2562.000 - VP SUPPLY MANAGEMENT & LOGISTICS

Cost Center Allocations (Incurred Costs):

Directly Retained
Directly Allocated
Subj. To % Alloc.
Total Incurred
% Allocation
Retained
SEU
CORP
Unreq

	2016 Adju	sted-Reco	rded		2017 Adjusted-Forecast					
Labor	Non-Labor	NSE	Total	FTE	Labor	Non-Labor	NSE	Total	FTE	
34	10	0	44	0.5	34	10	0	44	0.5	
0	0	0	0	0.0	0	0	0	0	0.0	
262	22	0	284	1.2	268	22	0	290	1.3	
296	32	0	328	1.7	302	32	0	334	1.8	
58.00%	58.00%				58.00%	58.00%				
42.00%	42.00%				42.00%	42.00%				
0.00%	0.00%				0.00%	0.00%				
0.00%	0.00%				0.00%	0.00%				

Directly Retained
Directly Allocated
Subj. To % Alloc.
Total Incurred
% Allocation
Retained
SEU
CORP
Unreg

	2018 Adjı	usted-Fore	cast		2019 Adjusted-Forecast					
Labor	Non-Labor	NSE	Total	FTE	Labor	Non-Labor	NSE	Total	FTE	
34	10	0	44	0.5	34	10	0	44	0.5	
0	0	0	0	0.0	0	0	0	0	0.0	
268	22	0	290	1.3	268	22	0	290	1.3	
302	32	0	334	1.8	302	32	0	334	1.8	
58.00%	58.00%				58.00%	58.00%				
42.00%	42.00%				42.00%	42.00%				
0.00%	0.00%				0.00%	0.00%				
0.00%	0.00%				0.00%	0.00%				

Cost Center Allocation Percentage Drivers/Methodology:

Cost Center Allocation Percentage for 2016

VP (and costs associated with/in support of) oversees both SCG and SDGE. Methodology for calculating percentage allocation has been size (headcount) of departments.

Cost Center Allocation Percentage for 2017

VP (and costs associated with/in support of) oversees both SCG and SDGE. Methodology for calculating percentage allocation has been size (headcount) of departments.

Cost Center Allocation Percentage for 2018

VP (and costs associated with/in support of) oversees both SCG and SDGE. Methodology for calculating percentage allocation has been size (headcount) of departments.

Cost Center Allocation Percentage for 2019

VP (and costs associated with/in support of) oversees both SCG and SDGE. Methodology for calculating percentage allocation has been size (headcount) of departments.

SUPPLY MANAGEMENT & SUPPLIER DIVERSITY Area:

Witness: Denita A. Willoughby

A. VP SUPPLY MANAGEMENT & LOGISTICS Category: 1. VP SUPPLY MANAGEMENT & LOGISTICS Category-Sub:

Cost Center: 2200-2562.000 - VP SUPPLY MANAGEMENT & LOGISTICS

Summary of Adjustments to Forecast:

	In 2016 \$(000) Incurred Costs													
Forecast	Forecast Method Base Forecast			Forec	ast Adjust	ments	Adjusted-Forecast							
Years		2017	2018	2019	2017	2018	2019	2017	2018	2019				
Labor	Base YR Rec	295	295	295	6	6	6	301	301	301				
Non-Labor	Base YR Rec	33	33	33	0	0	0	33	33	33				
NSE	Base YR Rec	0	0	0	0	0	0	0	0	0				
Total		328	328	328	6	6	6	334	334	334				
FTE	Base YR Rec	1.7	1.7	1.7	0.1	0.1	0.1	1.8	1.8	1.8				

Forecast Adjustr	nent Details:							
Year Adj Gro	<u>up La</u>	bor NL	<u>br</u> <u>ı</u>	NSE Tot	<u>al</u>	<u>FTE</u>	Adj Type	<u>RefID</u>
2017 Other		6	0	0	6	0.1	1-Sided Adj	JPUND20170307171321370
Explanation:	RESUMPTION HISTORICAL (ΓINE W	ORKLOAD	FROM	TEMPOF	RARY ASSIGN	MENT EXCLUDED FROM
2017 Total		6	0	0	6	0.1		
2018 Other		6	0	0	6	0.1	1-Sided Adj	JPUND20170307171339040
Explanation:	RESUMPTION HISTORICAL (ΓINE W	ORKLOAD	FROM	TEMPOF	RARY ASSIGN	MENT EXCLUDED FROM
2018 Total		6	0	0	6	0.1		
2019 Other		6	0	0	6	0.1	1-Sided Adj	JPUND20170307171400730
Explanation:	RESUMPTION HISTORICAL (ΓINE W	ORKLOAD	FROM '	TEMPOF	RARY ASSIGN	MENT EXCLUDED FROM
2019 Total		6	0	0	6	0.1		

Area: SUPPLY MANAGEMENT & SUPPLIER DIVERSITY

Witness: Denita A. Willoughby

Category: A. VP SUPPLY MANAGEMENT & LOGISTICS
Category-Sub: 1. VP SUPPLY MANAGEMENT & LOGISTICS

Cost Center: 2200-2562.000 - VP SUPPLY MANAGEMENT & LOGISTICS

Determination of Adjusted-Recorded (Incurred Costs):

	2012 (\$000)	2013 (\$000)	2014 (\$000)	2015 (\$000)	2016 (\$000)
Recorded (Nominal \$)*					
Labor	0	0	0	224	282
Non-Labor	0	0	0	42	35
NSE	0	0	0	0	0
Total	0	0	0	266	318
FTE	0.0	0.0	0.0	1.0	1.9
djustments (Nominal \$) **	•				
Labor	0	0	0	0	-29
Non-Labor	0	0	0	0	-2
NSE	0	0	0	0	0
Total	0	0	0	0	-31
FTE	0.0	0.0	0.0	0.0	-0.4
Recorded-Adjusted (Nomin	nal \$)				
Labor	0	0	0	224	254
Non-Labor	0	0	0	42	33
NSE	0	0	0	0	0
Total	0	0	0	266	287
FTE	0.0	0.0	0.0	1.0	1.5
acation & Sick (Nominal \$	5)				
Labor	0	0	0	36	42
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	0	0	0	36	42
FTE	0.0	0.0	0.0	0.2	0.2
scalation to 2016\$					
Labor	0	0	0	3	0
Non-Labor	0	0	0	1	0
NSE	0	0	0	0	0
Total	0	0	0	4	0
FTE	0.0	0.0	0.0	0.0	0.0
Recorded-Adjusted (Const	ant 2016\$)				
Labor	0	0	0	263	295
Non-Labor	0	0	0	43	33
NSE	0	0	0	0	0
Total	0	0	0	306	328
FTE	0.0	0.0	0.0	1.2	1.7

^{*} After company-wide exclusions of Non-GRC costs

^{**} Refer to "Detail of Adjustments to Recorded" page for line item adjustments

Area: SUPPLY MANAGEMENT & SUPPLIER DIVERSITY

Witness: Denita A. Willoughby

Category: A. VP SUPPLY MANAGEMENT & LOGISTICS
Category-Sub: 1. VP SUPPLY MANAGEMENT & LOGISTICS

Cost Center: 2200-2562.000 - VP SUPPLY MANAGEMENT & LOGISTICS

Summary of Adjustments to Recorded:

	In Nominal \$ (000) Incurred Costs												
Years 2012 2013 2014 2015 2016													
Labor		0	0	0	0	-29							
Non-Labor		0	0	0	0	-2							
NSE		0	0	0	0	0							
	Total	0	0	0 -	0 -	-31							
FTE		0.0	0.0	0.0	0.0	-0.4							

Detail of Adjustments to Recorded:

Year Adj Group	<u>Labor</u>	<u>NLbr</u>	NSE F	ΓΕ <u>Adj Type</u>	<u>ReflD</u>
2012 Total	0	0	0	0.0	
2013 Total	0	0	0	0.0	
2014 Total	0	0	0	0.0	
2015 Total	0	0	0	0.0	
2016 Aliso	-29	-2	0 -	0.4 1-Sided Adj	JPUND20170223153552950
Explanation: ALISO 0	CANYON II	NCIDEN	T - exclud	e costs & associated FTEs. 300	0775156 Wellhead Leak.
2016 Total	-29	-2	0 -).4	

Area: SUPPLY MANAGEMENT & SUPPLIER DIVERSITY

Witness: Denita A. Willoughby

Category: B. SUPPLY CHAIN POLICY & INTEGRATION

Cost Center: 2200-2573.000

Summary for Category: B. SUPPLY CHAIN POLICY & INTEGRATION

		In 2016\$ (000) Incu	irred Costs	
	Adjusted-Recorded		Adjusted-Forecast	
	2016	2017	2018	2019
Labor	137	158	158	158
Non-Labor	28	28	28	28
NSE	0	0	0	0
Total	165	186	186	186
FTE	1.7	1.9	1.9	1.9

Cost Centers belonging to this Category:

2200-2573.000 SUPPLY CHAIN POLICY & INTEGRATION

Labor	137	158	158	158
Non-Labor	28	28	28	28
NSE	0	0	0	0
Total	165	186	186	186
FTE	1.7	1.9	1.9	1.9

Beginning of Workpaper 2200-2573.000 - SUPPLY CHAIN POLICY & INTEGRATION

Area: SUPPLY MANAGEMENT & SUPPLIER DIVERSITY

Witness: Denita A. Willoughby

Category: B. SUPPLY CHAIN POLICY & INTEGRATION
Category-Sub 1. SUPPLY CHAIN POLICY & INTEGRATION

Cost Center: 2200-2573.000 - SUPPLY CHAIN POLICY & INTEGRATION

Activity Description:

Supply Chain Policy and Integration manages policy & compliance governance, SOX testing, centralized audit coordination/responses, contract management, and supply chain technology functions.

Forecast Explanations:

Labor - Base YR Rec

Base year was chosen as this is a new cost center within Supply Management with limited history.

Non-Labor - Base YR Rec

Base year was chosen as this is a new cost center within Supply Management with limited history.

NSE - Base YR Rec

n/a

Summary of Results:

		In 2016\$ (000) Incurred Costs										
		Adju	ısted-Recor	Adjusted-Forecast								
Years	2012	2013	2014	2015	2016	2017	2018	2019				
Labor	0	0	0	39	137	158	158	158				
Non-Labor	0	0	0	9	28	28	28	28				
NSE	0	0	0	0	0	0	0	0				
Total	0	0	0	48	165	186	186	186				
FTE	0.0	0.0	0.0	0.2	1.8	1.9	1.9	1.9				

Area: SUPPLY MANAGEMENT & SUPPLIER DIVERSITY

Witness: Denita A. Willoughby

Category: B. SUPPLY CHAIN POLICY & INTEGRATION
Category-Sub: 1. SUPPLY CHAIN POLICY & INTEGRATION

Cost Center: 2200-2573.000 - SUPPLY CHAIN POLICY & INTEGRATION

Cost Center Allocations (Incurred Costs):

Directly Retained
Directly Allocated
Subj. To % Alloc.
Total Incurred
% Allocation
Retained
SEU
CORP
Unreq

	2016 Adju	sted-Reco	orded		2017 Adjusted-Forecast					
Labor	Non-Labor	NSE	Total	FTE	Labor	Non-Labor	NSE	Total	FTE	
122	1,383	0	1,505	1.1	143	1,383	0	1,526	1.3	
0	0	0	0	0.0	0	0	0	0	0.0	
15	-1,355	0	-1,340	0.6	15	-1,355	0	-1,340	0.6	
137	28	0	165	1.7	158	28	0	186	1.9	
47.48%	47.48%				47.48%	47.48%				
49.22%	49.22%				49.22%	49.22%				
3.30%	3.30%				3.30%	3.30%				
0.00%	0.00%				0.00%	0.00%				

Directly Retained
Directly Allocated
Subj. To % Alloc.
Total Incurred
% Allocation
Retained
SEU
CORP
Unreg

	2018 Adju	sted-Fore	cast			2019 Adjı	usted-Fore	ecast	
Labor	Non-Labor	NSE	Total	FTE	Labor	Non-Labor	NSE	Total	FTE
143	1,383	0	1,526	1.3	143	1,383	0	1,526	1.3
0	0	0	0	0.0	0	0	0	0	0.0
15	-1,355	0	-1,340	0.6	15	-1,355	0	-1,340	0.6
158	28	0	186	1.9	158	28	0	186	1.9
47.48%	47.48%				47.48%	47.48%			
49.22%	49.22%				49.22%	49.22%			
3.30%	3.30%				3.30%	3.30%			
0.00%	0.00%				0.00%	0.00%			

Cost Center Allocation Percentage Drivers/Methodology:

Cost Center Allocation Percentage for 2016

Methodology is based on the number of contracts written; spend by portfolio group.

Cost Center Allocation Percentage for 2017

Methodology is based on the number of contracts written; spend by portfolio group.

Cost Center Allocation Percentage for 2018

Methodology is based on the number of contracts written; spend by portfolio group.

Cost Center Allocation Percentage for 2019

Methodology is based on the number of contracts written; spend by portfolio group.

SUPPLY MANAGEMENT & SUPPLIER DIVERSITY Area:

Witness: Denita A. Willoughby

B. SUPPLY CHAIN POLICY & INTEGRATION Category: 1. SUPPLY CHAIN POLICY & INTEGRATION Category-Sub:

Cost Center: 2200-2573.000 - SUPPLY CHAIN POLICY & INTEGRATION

Summary of Adjustments to Forecast:

	In 2016 \$(000) Incurred Costs									
Forecas	t Method	Bas	se Foreca	st	Forecast Adjustments			Adjusted-Forecast		
Years		2017	2018	2019	2017	2018	2019	2017	2018	2019
Labor	Base YR Rec	137	137	137	21	21	21	158	158	158
Non-Labor	Base YR Rec	28	28	28	0	0	0	28	28	28
NSE	Base YR Rec	0	0	0	0	0	0	0	0	0
Total		165	165	165	21	21	21	186	186	186
FTE	Base YR Rec	1.7	1.7	1.7	0.2	0.2	0.2	1.9	1.9	1.9

Forecas	Forecast Adjustment Details:								
<u>Year</u>	Adj Gro	up <u>l</u>	<u> abor</u> <u>N</u>	<u>_br</u>	NSE T	<u>otal</u>	<u>FTE</u>	Adj Type	<u>RefID</u>
2017 Ot	ther		21	0	0	21	0.2	1-Sided Adj	JPUND20170307171749823
Explana	ation:	RESUMPTION EXCLUDED					OAD FR	OM TEMPORA	RY ASSIGNMENT
2017 To	tal		21	0	0	21	0.2		
2018 Ot	thor		04	•	0	0.4	0.0	4.001.1.4.15	IDI INID 0047000747400000
2016 UI	uiei		21	0	0	21	0.2	1-Sided Adj	JPUND20170307171802000
Explana	ation:	RESUMPTION EXCLUDED					OAD FR	OM TEMPORA	RY ASSIGNMENT
2018 To	tal		21	0	0	21	0.2		
2019 Ot	ther		21	0	0	21	0.2	1-Sided Adj	JPUND20170307171814600
Explana	ation:	RESUMPTIC EXCLUDED			_	-	OAD FR	OM TEMPORA	RY ASSIGNMENT
2019 To	tal		21	0	0	21	0.2		

Area: SUPPLY MANAGEMENT & SUPPLIER DIVERSITY

Witness: Denita A. Willoughby

Category: B. SUPPLY CHAIN POLICY & INTEGRATION
Category-Sub: 1. SUPPLY CHAIN POLICY & INTEGRATION

Cost Center: 2200-2573.000 - SUPPLY CHAIN POLICY & INTEGRATION

Determination of Adjusted-Recorded (Incurred Costs):

Determination of Aujusteu-	2012 (\$000)	2013 (\$000)	2014 (\$000)	2015 (\$000)	2016 (\$000)
Recorded (Nominal \$)*					
Labor	0	0	0	37	222
Non-Labor	0	0	0	9	1,410
NSE	0	0	0	0	0
Total	0	0	0	46	1,632
FTE	0.0	0.0	0.0	0.2	2.3
Adjustments (Nominal \$) **					
Labor	0	0	0	-4	-105
Non-Labor	0	0	0	0	-1,382
NSE	0	0	0	0	0
Total	0	0	0	-4	-1,486
FTE	0.0	0.0	0.0	0.0	-0.9
Recorded-Adjusted (Nomina	al \$)				
Labor	0	0	0	33	118
Non-Labor	0	0	0	9	28
NSE	0	0	0	0	0
Total	0	0	0	42	146
FTE	0.0	0.0	0.0	0.2	1.4
/acation & Sick (Nominal \$)					
Labor	0	0	0	5	19
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	0	0	0	5	19
FTE	0.0	0.0	0.0	0.0	0.2
Escalation to 2016\$					
Labor	0	0	0	0	0
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	0	0	0	1	0
FTE	0.0	0.0	0.0	0.0	0.0
Recorded-Adjusted (Consta	nt 2016\$)				
Labor	0	0	0	39	137
Non-Labor	0	0	0	9	28
NSE	0	0	0	0	0
Total	0	0	0	48	165
FTE	0.0	0.0	0.0	0.2	1.6

^{*} After company-wide exclusions of Non-GRC costs

^{**} Refer to "Detail of Adjustments to Recorded" page for line item adjustments

Area: SUPPLY MANAGEMENT & SUPPLIER DIVERSITY

Witness: Denita A. Willoughby

Category: B. SUPPLY CHAIN POLICY & INTEGRATION
Category-Sub: 1. SUPPLY CHAIN POLICY & INTEGRATION

Cost Center: 2200-2573.000 - SUPPLY CHAIN POLICY & INTEGRATION

Summary of Adjustments to Recorded:

In Nominal \$ (000) Incurred Costs									
	Years 2012 2013 2014 2015 2016								
Labor		0	0	0	-4	-105			
Non-Labor		0	0	0	0	-1,382			
NSE		0	0	0	0	0			
	Total		0	0 -	-4	-1,486			
FTE		0.0	0.0	0.0	0.0	-0.9			

Detail of Adjustments to Recorded:

Year	Adj Group	Labor	NLbr	NSE	FTF	Adj Type	ReflD
						<u> </u>	
2012 Tota	al	0	0	0	0.0		
2013 Tota	al	0	0	0	0.0		
2014 Tota	al	0	0	0	0.0		
2015	Aliso	-4	0	0	0.0	1-Sided Adj	JPUND20161121112545157
Explanat	ion: ALISO C	CANYON II	NCIDENT	Γ - exclι	ude c	osts & associated FTEs. 30077515	6 Wellhead Leak.
2015 Tota	al	-4	0	0	0.0		
2016	Aliso	-105 -	1,382	0	-0.9	1-Sided Adj	JPUND20161121112614220
Explanat	ion: ALISO C	CANYON II	NCIDENT	Γ - exclι	ude co	osts & associated FTEs. 30077515	6 Wellhead Leak.
2016 Tota	al	-105 -	1,382	0	-0.9		

Area: SUPPLY MANAGEMENT & SUPPLIER DIVERSITY

Witness: Denita A. Willoughby

Appendix A: List of Non-Shared Cost Centers

Cost Center	Sub	<u>Description</u>
2200-0008	000	ADMIN SERVICES
2200-0620	000	GAS PORTFOLIO MANAGER
2200-0621	000	VALENCIA STOREROOM
2200-0622	000	OXNARD STOREROOM
2200-0679	000	SAN DIMAS STOREROOM
2200-0680	000	SAN BERNADINO STOREROOM
2200-0791	000	LOGISTICS NORTH MANAGER
2200-0794	000	MATERIAL DISTRIBUTION
2200-0795	000	MATERIAL SERVICES INVENTORY
2200-0796	000	SOUTH STOREROOM
2200-0797	000	RECEIVING AND SUPPORT
2200-0798	000	METER SHOP & RECORDS
2200-0800	000	FABRICATION & REPAIR
2200-2142	000	SUPPLY MANAGEMENT DIRECTOR
2200-2159	000	DOCUMENT & OFFICE SERVICES - SCG
2200-2301	000	SUPPLY CHAIN PROJECTS
2200-2352	000	SUPPLIER DIVERSITY
2200-2380	000	SUPPORT SERVICES NTH
2200-2437	000	PSEP PORTFOLIO MGMT
2200-2476	000	SUPPLIER EXCELLENCE
2200-2593	000	GAS MATERIALS PORTFOLIO